



Shropshire Council
Legal and Democratic Services
Shirehall
Abbey Foregate
Shrewsbury
SY2 6ND

Date: Tuesday, 16 July 2019

**Committee:
Performance Management Scrutiny Committee**

Date: Wednesday, 24 July 2019

Time: 2.45 pm

**Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury,
Shropshire, SY2 6ND**

You are requested to attend the above meeting.
The Agenda is attached

Claire Porter
Director of Legal and Democratic Services

Members of Performance Management Scrutiny Committee

Claire Wild (Chair)

Joyce Barrow

Karen Calder

Roger Evans

Hannah Fraser

Alan Mosley

Cecilia Motley

Peggy Mullock

Dave Tremellen

Leslie Winwood

Your Committee Officer is:

Julie Fildes Committee Officer

Tel: 01743 257723

Email: julie.fildes@shropshire.gov.uk

AGENDA

1 Apologies for Absence and Substitutions

2 Disclosable Pecuniary Interests

Members are reminded that they must not participate in the discussion or voting on any matter in which they have a Disclosable Pecuniary Interest and should leave the room prior to the commencement of the debate.

3 Minutes of the meeting held on 5th June 2019 (Pages 1 - 6)

To consider the Minutes of the Performance Management Scrutiny Committee meeting held on 5th June 2019.

4 Public Question Time

To receive any questions or petitions from the public of which members of the public have given notice. Deadline for notification for this meeting is 2pm on Tuesday 16th July 2019.

5 Member Question Time

To receive any questions of which members of the Council have given notice. Deadline for notification for this meeting is 4.30pm on Friday 12th July 2019.

6 Digital Transformation Programme Update

To receive a verbal update from the Director of Workforce and Development on the progress of the Digital Transformation Programme.

Contact: Michele Leith, tel 01743 254402

7 Asset Management Strategy

To receive a report and presentation on work undertaken on the revised Asset Management Strategy. [report to follow]

Contact: Tim Smith, tel 01743 258998

8 Community Infrastructure Levy Task and Finish Group Report (Pages 7 - 20)

To consider the Community Infrastructure Levy Task and Finish Group Report and recommendations to the Cabinet Committee. [Report attached]

Contact: Danial Webb Tel. 01743 258509

9 Dog Welfare Task and Finish Group (Pages 21 - 22)

To consider the establishment of a Dog Welfare Task and Finish Group [Terms of Reference Attached]

Contact: Danial Webb, tel 01743 258509

10 Overview and Scrutiny Work Programme 2019/20 (Pages 23 - 42)

To consider the work programme of the Committee [Report attached]

Contact: Danial Webb; tel 01743 258509

11 Date/Time of next meeting of the Committee

The Committee is scheduled to next meet at 2pm on Wednesday 4th September 2019.

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SHOPSHIRE COUNCIL

PERFORMANCE MANAGEMENT SCRUTINY COMMITTEE

Minutes of the meeting held on 5 June 2019

2.00 - 5.15 pm in the Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate,
Shrewsbury, Shropshire, SY2 6ND

Responsible Officer: Julie Fildes

Email: julie.fildes@shropshire.gov.uk Tel: 01743 257723

Present

Councillor Claire Wild (Chair)

Councillors Joyce Barrow, Roger Evans, Hannah Fraser, Alan Mosley, Cecilia Motley,
Peggy Mullock and Dave Tremellen

1 Election of Chairman

It was proposed and duly seconded and

RESOLVED: that Councillor Claire Wild be elected Chairman for the ensuing municipal year.

2 Apologies for Absence and Substitutions

Apologies were received from Councillor Les Winwood, Councillor Vince Hunt attended as substitute.

3 Appointment of Vice- Chairman

It was proposed and duly seconded and

RESOLVED: that Councillor Joyce Barrow be appointed Vice-Chairman for the ensuing municipal year.

4 Disclosable Pecuniary Interests

There were no declarations of pecuniary interest.

5 Minutes of the meeting held on 6th February 2019 and 6th March 2019

RESOLVED: that the minutes of the meetings held on 6th February 2019 and 6th March 2019 be approved as a correct record and signed by the Chairman.

6 Public Question Time

There were no public questions.

7 Member Question Time

There were no questions from Members.

8 Digital Transformation Programme Update

The Director of Transformation and Workforce referred Members to the briefing note circulated before the meeting. [Copy attached to the signed minutes].

In response to a Member's request, the Director of Transformation explained that a data lake was where information was pooled from a number of systems into a form that could be used for analysis. She continued that the data remained in the source system but when pooled it was anonymised but when returned to the source system subjects were re-identified with the additional information attached to their accounts.

9 Business World Implementation

The Director of Finance, Governance and Assurance gave an overview of the Implementation of the Business World financial system.

Members raised concerns regarding schools' ability to raise and pay invoices using the new system. The Director of Finance, Governance and Assurance agreed that some school administrators were experiencing difficulties but there had been a disappointing attendance rate at the training provided, with not all staff booking a place on the training and only 55% of those booked onto training actually attending. He continued that training had not been made mandatory and with hindsight this may have been an error. The implementation team had also over estimated the IT literacy of staff using the system.

The Director of Finance Governance and Assurance confirmed a specialist training company had been employed to deliver training and it was their recommendation that training was not started until mid-February. Earlier training would have left too long a gap between the training and access to the new system.

In response to a Member's query about the length of time that the system was inaccessible during the transition between systems, the Director of Finance, Governance and Assurance confirmed that this had been for only 5 days which was not unusual at year end. Schools final balances were calculated before the SAMIS system had been cut off but as happened every year, there would have been a number of invoices not recorded. He continued that this should not have had a huge impact on schools' final balances but he agreed to discuss the issue with the school's team. He agreed that not all service areas fully understood the implications of closing the SAMIS system and a number of invoices had payment delayed. He continued that the issue of communication had been identified as a learning point.

The Director of Finance Governance and Assurance advised that data migration had been undertaken for all companies who had been financially active during the previous two years, and that the number of additional suppliers that schools required to be added to the system had been underestimated.

The Director of Transformation and Workforce confirmed that e-learning and demonstration films were available for all staff to supplement classroom training that had been undertaken. The e-learning modules had received positive feedback from

users. In response to a Members question, he confirmed that some areas had particularly effective and knowledgeable members of staff who were able to assist colleagues experiencing difficulties.

The Assistant Director of Transformation and Workforce explained that the Business World System required a purchase order to be raised for each invoice. Of the 11,400 invoices processed since the implementation of the new system only 2,800 had purchase orders raised with the remainder having to be manually processed. She continued that the better scrutinization of invoices had resulted in a higher number being rejected for not containing the correct information required by law, or simply not adding up. Rejected invoices were returned to the suppliers for amendment.

In response to a Member's question the Assistant Director of Finance, Governance and Assurance explained that an additional eleven FTE temporary staff had been recruited to deal with the backlog caused by the need to manually process invoices, and permanent staff from different departments, had taken on additional work or had worked additional hours without pay to assist in clearing the backlog as a gesture of good will. The Director of Finance, Governance and Assurance commented that the amount of good will from staff had been underestimated and this had been recorded as a learning point.

The Assistant Director of Finance Governance and Assurance confirmed that some departments were not able to use the new system in the way it was designed. Passenger Transport and Shire Service both had issues and work was being undertaken to address these. In response to a Member's question, the Assistant Director of Finance Governance and Assurance confirmed that the number of invoices that required manual handling was decreasing as the Business World system was bedding in, but it would never be possible to reduce the number to zero due to exceptions in the system.

Members noted that the implementation date for Business World had been pushed back from April 2018 to April 2019, the Director of Finance, Governance and Assurance clarified the timing of the savings and commented that although the savings were delayed this had been provided for in the contingency plan. The Head of Transformation and Finance confirmed that staff could not be removed from the establishment until the system was fully implemented and bedded in. She continued that savings would be achieved through improved efficiencies and the purpose of the Transformation Programme had not been to reduce the establishment but had been necessary as the previous systems were no longer fit for purpose. The Director of Finance, Governance and Assurance confirmed that £9m projected savings from the implementation of the Digital Transformation Programme would be in perpetuity and the new systems would pay for themselves within three years..

The Director of Workforce and Transformation advised that the payroll runs on 20th and 31st of the Month had been achieved successfully and all 13,000 staff had received payslips. She continued that an interface between Business World and the Pension System had been put in place. She added that data migration had affected some sickness leave payments and there had been some difficulties with timesheets in the expenses system.

The Chairman extended the Committee's thanks and appreciation to staff for their hard work in implementing the Business World system for their commitment and engagement, especially to those who had worked extra hours to ensure that payments were made to suppliers.

RESOLVED:

- i) That the Committee's thanks be conveyed to staff for the dedication shown in the implementation of the Business world system;
- ii) That learning regarding improved communication be noted and acted upon for future system implementations; and
- iii) That the Portfolio Holder be requested to update Cabinet of the Performance Management Scrutiny Committee findings regarding the implementation of Business World system, and that the issues raised be recognised and resources allocated where required.

10 Review of Parking Strategy

The Chairman introduced this item and noted that Mayor Gill from Ludlow Town Council was in attendance and would be permitted to address the Committee. She also noted that Councillors David Turner, Andy Boddington and Chris Mellings had also requested to speak. She asked them to keep their contributions to no more than three minutes each, which they agreed to do.

Mayor Gill representing Ludlow Town Council addressed Members. He expressed concerns regarding the impact of the Car Parking Strategy on businesses in Ludlow. He reported that the Town Council had undertaken a questionnaire, where businesses had reported decreased turnover since the changes were implemented. He requested that the Car Parking Strategy be changed to allow 1 hour free parking in the town, and the Pop and Shop scheme be extended to allow 30 minutes free parking. In response to a Member's question, Mayor Gill confirmed that no foot fall surveys had been undertaken to confirm the shop holders decrease in trade was due to fewer shoppers.

Councillor Andy Boddington asked for clarification of the trends shown in the report. He commented that members of the public did not understand the signs explaining the Pop and Shop Policy and asked the Committee to be aware of the impact of the removal of short term parking restriction in the Castle Street car park coupled with increased business rates had had on businesses within the town. He also noted that shopping habits in Shrewsbury and Ludlow were quite different and asked Members to be aware that what worked in Shrewsbury would not necessarily work in Ludlow. He requested that Members recommend the re-instatement of the four-hour limit to parking in the Castle Street car park and re-instate the Pop and Shop Scheme to 20 minutes.

Councillor David Turner observed that the public were generally satisfied with the Car Parking Strategy but noted that off street parking should be better signposted. He continued that the resident parking/season ticket parking had not been sufficient promoted, and no liaison had been undertaken with local businesses to promote parking options. He suggested that the drivers of poorly parked vehicles being given

information on parking options. He also suggested that there should be some free parking made available.

Councillor Chris Mellings reported the Wem Town Council had undertaken a survey with businesses within the town to assess the impact of the Car Parking Strategy. The respondents reported reduced footfall and lost trade. He continued that a number of key businesses in the town had recently closed or relocated and increased parking charges had discouraged shoppers from using the remaining businesses. He continued that the Town Council had been in communication with Whitchurch Town Council and Ellesmere Town Council and all three were experiencing similar difficulties following the implementation of the Car Parking Strategy. He asked Members to consider the cost of parking permits which had proved unpopular and seen as discriminating against market towns.

The Transport Commissioner gave a presentation on the usage of car parks since the implementation of the Car Park Strategy. [Copy attached to the signed minutes]. Members noted the car park usage for each car park included in the scheme. The Transport Commissioner confirmed that the data was produced by the ticket machines in each parking location. Members' attention was drawn to seasonal or expected peaks and troughs in usage. He also identified car parks with high demands for season or weekly tickets.

Members noted that parking demand showed little change since the implementation of the Car Park Strategy, although the Interim Head of Infrastructure and Communities advised that this data had not been collected over a sufficient period of time to enable strong conclusions over emerging patterns of usage to be drawn.

Members discussed the pop and shop policy and its importance to small businesses.

In response to a Member's question, the Transport Commissioner confirmed that the Council still operated a waiver scheme for commercial vehicles needing to park to undertake work on premises. He explained that the Council still used the paper based system but it was anticipated that it would change to the digital format in the next few weeks.

In response to Members queries regarding the recommendations within the report, the Interim Head of Infrastructure and Communities advised that this was an interim report and Cabinet was being asked to make minor revisions to the scheme before its full review later in the year.

Members suggested that as part of the parking review Cabinet should be asked to consider the Traffic Regulation Orders which had been in force for many years in some locations. The Interim Head of Infrastructure and Communities advised that this would be a huge piece of work which would require additional resources to undertake. He continued that the review of the Car Parking Strategy would be necessary before a review of Traffic Regulation Orders could be undertaken.

A Members suggested that it would be useful to establish a task and finish group to consider the issues raised by Town and Parish Council with regard to the Car Parking Strategy. This suggestion was not taken forward.

RESOLVED:

- i) That the recommendations as detailed in the report be endorsed and reported to Cabinet Committee;
- ii) That communication to the public and businesses of the Car Parking Strategy is improved; and
- iii) That the Pop and Shop Policy be reviewed.

11 Financial Strategy 2019/20 Task and Finish Group

RESOLVED:

That the Financial Strategy Task and Finish Group 2019/20 be established.

12 Overview and Scrutiny Work Programme 2018/19

Members noted that a Work Programme Workshop would be held for all Members of the Council's Overview and Scrutiny Committees after the next meeting of the Performance Management Scrutiny Committee on Wednesday 10th July 2019. All Members were asked to attend.

13 Date/Time of next meeting of the Committee

Members noted that the next meeting of the Performance Management Scrutiny Committee would be held at 2pm on Wednesday 10th July 2019, and would be followed by a Work Programme Work Shop.

Signed (Chairman)

Date:



<u>Committee and Date</u>
Performance Management Scrutiny Committee
24 th July 2019

<u>Item</u>
Public

Report of the Community Infrastructure Levy task and finish group

Responsible officer

Danial Webb
overview and scrutiny officer
danial.webb@shropshire.gov.uk

1.0 Summary

1.1 This report summarise the findings of the Performance Management Scrutiny Committee's Community Infrastructure Levy task and finish group.

2.0 Recommendations

2.1 The Community Infrastructure Levy task and finish group recommends that Shropshire Council should:

- keep the proportion of CIL funding allocated to the Neighbourhood Fund to 15% of the total, or 25% where there is a Neighbourhood Plan in place.
- include the existing members of CIL task and finish group in future meetings of the current informal officer and member CIL discussion groups and
- as the charging authority, identify priority infrastructure projects as set out in the place plans by September 2019 and seek to commission delivery in the most efficient way.

3.0 Opportunities and risks

3.1 Throughout the review, the members of the group were keen to stress the importance of linking spending of CIL funds in the local area where the levy income was generated, and to recognise the success of the current scheme in achieving that. This was important because many local areas had agreed development on the understanding that they would receive the majority of income to spend in their local area. Maintaining the levy income apportioned to CIL Local projects therefore protects current levels of support for housing and commercial development in Shropshire.

3.2 The group recognised that a risk of the current CIL funding rules was it limited the levy's capacity to fund strategic infrastructure priorities that would support development elsewhere from where it was generated. The group believes that its recommendation that it participates in future meetings of the current informal

officer and member CIL discussion group will help to provide broader understanding and support for strategic priorities as determined by Shropshire's CIL priority list.

- 3.3 The group also noted the risk that existing rules meant that CIL was unable to fund many of the highways' developments that had been proposed by town and parish councils. A lack of clarity and understanding around permitted could continue to frustrate the CIL funding process and lead to a lack of support among town and parish councils.

4.0 Financial assessment

- 4.1 Developer contributions (Section 106 and CIL) provide a mechanism for Shropshire Council to fund infrastructure in support of new development. The New Homes Bonus (NHB) is a grant paid by central government to local councils to reflect and incentivise housing growth in their areas.
- 4.2 Whilst the task and finish group was established to look at Section 106, CIL and NHB, the focus of the Group's attention has been CIL. In particular, the group has looked at how CIL can be used most productively to support the demands on infrastructure associated with new development.
- 4.3 Evidence presented to the task and finish group over the course of several meetings since June 2017 clearly indicates there are insufficient CIL funds to support all identified local and strategic priorities for the county. These priorities are set out through the Local Plan and the place plans, and include education provision, highway improvement schemes, and additional utility needs, alongside other infrastructure required as a result of new development.
- 4.4 The group also agreed the current arrangements for spending CIL funds needed to change in light of difficulties experienced in allocating CIL funds to projects, due to ineligibility of those projects as per the UK government's CIL regulations. This has resulted in minimal CIL local spend to date.

5.0 Background

- 5.1 During consideration of the Draft Corporate Plan 2016/17 to 2018/19 the Financial Strategy task and finish group took particular interest in the importance of ensuring Shropshire has a prosperous economy. The current and potential future use of 'developer contributions' (flowing from new housing developments such as Section 106, Community Infrastructure Levy (CIL), and New Homes Bonus) was an area of focus, which was subsequently agreed by the Performance Management Scrutiny Committee to be its own Task and Finish Group.
- 5.2 The Task and Finish Group met a number of times over a two-year period. In September 2017 it made a series of interim recommendations, including that:

- the existing developer contributions SPD and the type and affordability of housing SPD be reviewed, seeking to incentivise individual landowners and parishes to bring forward land for affordable housing use
- increased effort be directed into promoting community-led affordable housing schemes;
- the Local Plan Member Group be recommended to consider the need to review existing countryside planning policies (CS5 / CS11 / MD7a & b) in relation to the delivery of affordable housing as part of the current Local Plan review
- arrangements for allocating CIL revenue should be clarified to ensure that available funding is used to support the highest investment priorities.
- the portfolio holder for planning should be asked to agree any spending decisions made by the officer level Internal Infrastructure Group and
- a letter be sent to all Shropshire Council councillors and all parish and town councils clarifying who the responsible authorities are for various parts of the CIL revenue, and Shropshire Council's expectations on how the CIL revenue will be prioritised.

5.3 This report is focussed on the work the Task and Finish Group has carried out since the interim report and relates only to use of CIL funds. The recommendations of this report were agreed at a task and finish group meeting on 05 July 2019.

5.5 The group's report is attached as **appendix 1**.

Background Papers Community Infrastructure Levy 123 List
Cabinet Member (Portfolio Holder) The Portfolio Holder for Housing and Strategic Planning
Local Member All
Appendices Community Infrastructure Levy task and finish group report



Communities Overview Committee

Report of the Community Infrastructure Levy task and finish group

July 2019

Acknowledgments

The group would like to thank the officers of Shropshire Council, for their considerable support to the group.

Members of the Task and Finish Group

- Cllr Claire Wild (chair)
- Cllr Ted Clarke
- Cllr Roger Evans
- Cllr Cecilia Motley
- Cllr Dave Tremellen
- Cllr David Turner

Introduction

How developers fund investment in infrastructure

Planning legislation provides a number of ways for local authorities to secure contributions from developers to fund investments in community infrastructure that in some way mitigate the impact of their development.

A **Section 106 agreement** is a legal agreement between an applicant seeking planning permission and the local planning authority, which is used to mitigate the impact of development on the local community and infrastructure. For example, a new house will mean another car(s) on the roads and perhaps an additional child will attend a nearby school, putting a little more strain on local services.

As such, Section 106 agreements often require a financial contribution, made before the project starts. Unlike the Community Infrastructure Levy, which is tariff-based, a Section 106 agreement is charged based on the specific needs of the local community arising out that particular development, meaning some councils use the number of bedrooms in the new home to decide what this charge should be. For example, a council might ask for a contribution to the local school for a new four-bedroom family house in an area with limited school places, but less (if anything) for a studio apartment.

The **Community Infrastructure Levy** (CIL) is a charge on new development to help fund infrastructure across Shropshire. In Shropshire, the CIL applies to all new development that involves:

- the formation of one or more new dwellings, (including holiday lets), either through conversion or new build, regardless of size (unless it is 'affordable housing') or
- the establishment of new residential floorspace (including extensions and replacements) of 100sqm or above.

The legislation states that charging authorities must spend the levy on infrastructure needed to support the development of their area, and they will decide what infrastructure is needed. The levy is intended to focus on the provision of new infrastructure and should not be used to remedy pre-existing deficiencies in infrastructure provision unless those deficiencies will be made more severe by new development.

Community Infrastructure Levy in Shropshire

Shropshire Council was one of the first local authorities in England to decide its scheme to administer its Community Infrastructure Levy (CIL). It took a decision in 2012 to distribute CIL funds in the following way:

- Administrative fee: up to 5% of total
- **Neighbourhood Fund:** 15-25%. The Neighbourhood Fund was introduced on 25 April 2013. It's the proportion of the CIL that is to be provided directly to the local community where a development takes place, through the relevant town or parish council. The government intends the Neighbourhood Fund to encourage communities to accommodate new development and to allow them the ability to address the subsequent impact of new development.

The Neighbourhood Fund represents:

- 25% of the total CIL liability where there is an adopted formal neighbourhood plan or neighbourhood development order.
- 15% of the CIL liability where there is not a neighbourhood plan (capped at £100 per council tax dwelling).

Of the remainder:

- **Strategic Infrastructure Funding:** 10%. This funds strategic infrastructure priorities identified through the Place Plan and the Local Plan process. In locations where the 'Strategic Infrastructure Fund' is not sufficient to deliver necessary strategic infrastructure, the use of the 'Local Infrastructure Fund' to deliver Strategic Infrastructure may be agreed with the relevant Town and Parish Councils
- **Local Infrastructure Funding:** 90%. This delivers local priorities to meet the infrastructure needs in the area where development takes place, as identified by town or parish councils within their place plans

Scope and focus of the work

Throughout its meetings, the group sought to:

- understand the processes, legal factors, and policy parameters related to the how and where monies delivered through Section 106, CIL and NHB can be used
- evaluate the criteria by which funding such as the NHB is awarded and the associated implications for resourcing the activities that generate the NHB (i.e. planning, building control, empty properties, housing, enforcement....)
- learn how Shropshire Council currently uses Section 106, CIL and NHB and the impact that this has had
- confirm how town councils, parish councils and hubs can access the CIL which they are responsible for and what they can use it for.
- collate the lessons learned in Shropshire, having regard to changing legislation and policy on both collection and spend aspirations.

- understand phasing issues arising from development progressing ahead of infrastructure improvements
- scrutinise how Section 106, CIL and NHB will be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity
- learn from other places how they have used Section 106, CIL and NHB to enable or encourage projects or initiatives for economic growth and prosperity
- identify where and how opportunities for fund matching might exist and
- make evidence based recommendations on how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity

What has the task and finish group done?

The group met over the course of a number of meetings, focussing its work on:

- Legislation concerning New Homes Bonus, Section 106 funding and Community Infrastructure Levy
- Legislation concerning the governance of local authorities with regard to planning matters
- How Shropshire Councils town and parish council and place plans are organised and
- Options for amending the proportion of funding allocated to CIL local and strategic funds.

Findings

Funding strategic and local projects

Group members recognised that Shropshire Council's current approach to CIL differs from other CIL charging authority, who generally make no distinction between local and strategic funds. Other councils operate a single CIL fund of remaining funds after the neighbourhood fund and administration fee have been taken into account.

Shropshire Council's current position regarding the use of CIL local funds is also shaped by the last Cabinet decision of 29 June 2015. This agreed that priority be given to using CIL local funds to deliver appropriate critical infrastructure, or infrastructure required in order to fulfil the council's statutory functions. This has been a point of much discussion, particularly with some town and parish representatives.

The group heard that the types of infrastructure the CIL funds can be used for are placed into three categories: Critical, Priority, and Key (soon to be renamed as Priority A, Priority B, and Neighbourhood Projects as part of the Place Plan refresh).

Critical (Priority A) infrastructure is defined in the core strategy as necessary to ensure adequate provision of essential utilities, facilities (such as education places and health provision), water management and safe access, and are therefore higher priority items. Other infrastructure needs will either be defined as Priority (Priority B) or Key (Neighbourhood) based on their importance in supporting the development.

The task and finish group focussed its work on clarifying the practical implications of applying the current approach to using CIL Local funds, and the benefits of looking at alternative options for its use.

Officers prepared five possible options for discussion and consideration by the task and finish group. These are laid out in the table below and overleaf, together with a summary of the task and finish group’s feedback.

<p>Option 1 – no change to current policy</p>	<p>Task and Finish Group feedback included:</p> <ul style="list-style-type: none"> • Recognition that the current system does not work. • Dissatisfaction with the function of the IIG. • Dissatisfaction with officer communications around CIL. • Do not want to change system for banked CIL – any change to apply from the point of policy revision only. • All agreed that Option 1 was not preferred.
<p>Option 2 – no change to current policy; change to data presentation only (by Place Plan area rather than Parish)</p>	<p>Task and Finish Group feedback included:</p> <ul style="list-style-type: none"> • Place Plans are not agreed yet so difficult to use for CIL allocation. • Need more local level – i.e. parish focussed – information, not less. • All agreed Option 2 was not preferred.
<p>Option 3 – increase CIL Strategic allocation and decrease CIL Local allocation</p>	<p>Task and Finish Group feedback included:</p> <ul style="list-style-type: none"> • Already a lack of understanding of terms like ‘local’ and ‘strategic’ – changes would be confusing

	<ul style="list-style-type: none"> • CIL Local is still seen as belonging to the Parishes, rather than to Shropshire Council. • Amendment should be to a 50 / 50 split. • No clear agreement on Option 3.
Option 4 – single pot	<p>Task and Finish Group feedback included:</p> <ul style="list-style-type: none"> • Would be interpreted as Shropshire Council taking away ‘local’ money from the parishes. • Could be a north / central / south split rather than a single pot. • Majority agreed Option 4 was not preferred.
Option 5 – single pot + Neighbourhood Fund increase	<p>Task and Finish Group feedback included:</p> <ul style="list-style-type: none"> • No clear agreement on Option 5, although here was support for an increase to Neighbourhood Fund allocations.

There was no consensus from the task and finish group as to which option might be preferred. Members felt that a single pot of CIL funding would weaken the link between housing development and CIL funds being available to spend to support infrastructure in that area. The group felt it was therefore crucial that the local element of CIL was kept in place. The group discussed whether the proportion of funding allocated to local and strategic projects was appropriate, with officers presenting the case to the group that the relatively low proportion allocated to strategic funding could hamper the local authority’s ability to put into the place the investment in infrastructure required to support housing growth. Although members had some sympathy with this argument, they felt that the problem lay not with the proportions of CIL funding allocated to local and strategic projects, but a failure to secure agreement with town and parish councils to pool resources to fund strategic projects. Because the group wanted to instead focus on how the local authority decided how to spend CIL income, it agreed to recommend that CIL continue to be spent in the agreed proportions of administration, Neighbourhood Fund, CIL Local and CIL Neighbourhood.

The role of elected members

Throughout the course of the group’s meetings, members stressed the importance of securing local approval for housing development, and that key to this was demonstrating that locally generated CIL funds were seen to be spent on local priorities. The task and finish group therefore wanted to explore how elected members

could be included in some form as members of the internal infrastructure group in order to oversee the current arrangements for allocating CIL funds.

The group heard that there were numerous barriers to involving elected members in the decision-making process for allocating CIL funds. Because Shropshire Council is a Cabinet- and scrutiny-based council, not a committee-based council, this means that there cannot be a new stand-alone committee of councillors deciding CIL matters as these matters are, constitutionally, for Cabinet or officers to decide. (The exception to this is for matters specifically reserved to full Council, such as setting the budget, or appointing a Chief Executive, or for those matters that are specifically identified as not executive functions such as planning, and other regulatory matters such as licensing.)

The group therefore explored how it might alter constitutional arrangements, While it would be possible to establish a committee-based route to Cabinet, or to a newly-established Committee of Cabinet, such arrangements would then be subject to all of the rules that govern local government cabinet decision making. This would involve full officer reports with recommendations, meetings held in public, publication of agendas and minutes. Given the reduced staff capacity at Shropshire Council, the administration burden of such an arrangement would be significant and, given current resources, effectively undeliverable.

The group heard that at present, working within the current constitutional arrangements, the authority regarding CIL matters is delegated to the Director of Place, and onward delegations have been made to allow decisions to be taken based on the recommendations of the council's Internal Infrastructure Group.

Members were therefore interested to hear about the newly established members' informal advisory group. This group is an informal meeting of local authority officers, Cabinet members and other local members as deemed relevant. The group also noted that there is now a Cabinet Member position with explicit responsibility for communities and place planning, and this cabinet member could call meetings of the Informal Advisory Group as they deem appropriate. This group can then consult with the officers' Internal Infrastructure Group regarding CIL issues.

This approach, using a member's informal advisory group to test and challenge officer decisions around CIL spend, has already been trialled with the current round of CIL expressions of interest, and involved the cabinet member, plus a further two elected members. The approach has proved useful, with comment from members fed back to the Internal Infrastructure Group for their consideration.

If Cabinet is in agreement with this approach, the informal advisory group can continue to review the decisions made by the Internal Infrastructure Group regarding expressions of interest, and can provide comment and challenge to officers for their consideration when allocating CIL funds.

The group recognises that, however, if the Internal Infrastructure Group and the Informal Advisory Group are not in agreement regarding CIL decisions, the final decision would rest with the officer who has delegated authority over these matters.

Unlocking CIL Local

Members of the group expressed some concern about the perceived difficulty in applying for CIL Local funding, as well as the relatively low levels of funding that had already been allocated.

Members explored the application process compared to that for Neighbourhood Fund funding. At present, Neighbourhood Fund monies are passed directly to the relevant town and parish councils in April each year, alongside their precept payment. When the Neighbourhood Funds are passed over to the town and parish councils, they must submit a notification of requirements form to Shropshire Council, confirming that they will abide by the relevant government regulations regarding CIL spend. Shropshire Council then only requires the submission of a short annual monitoring form from recipient Town and Parish Councils in September each year, detailing how Neighbourhood Fund monies have been spent.

Members suggested that a way to unlock CIL local funding may be increase funding into the Neighbourhood Fund. Officers advised that increasing the amount of Neighbourhood Fund that is passed directly to town and parish councils would be unworkable for both Shropshire Council and town and parish councils within the parameters of the current UK Government regulations which apply to CIL spend. It is recognised that if CIL spending arrangements are altered to provide an additional Neighbourhood Fund allocation paid directly to town and parish councils, this would have to be administered in a similar manner to the current CIL Local pot in order to ensure compliance with Government regulations. Given that there is already significant confusion around CIL, adding additional layers of administration would only cause further confusion and frustration, as well as significantly increasing the administration burden placed on officers.

Members therefore suggested that if CIL funding were to remain allocated as at present, then Shropshire Council should do more to spend CIL funds that it had accrued. It was noted that in 2018/2019, there remained close to £14 million of unallocated CIL Local funds. The groups discussed how best to expedite using these funds, and agreed that they would ask officers to identify a list of priority infrastructure projects by September 2019. The group would then seek to review progress in determining suitability of these priority projects through its proposed membership of the future meetings of the current informal officer and member CIL discussion group.

Conclusions and recommendations

Following its considerations, the Community Infrastructure Levy task and finish group therefore recommends that Shropshire Council should:

- keep the proportion of CIL funding allocated to the Neighbourhood Fund to 15% of the total, or 25% where there is a Neighbourhood Plan in place
- include the existing members of CIL task and finish group in future meetings of the current informal officer and member CIL discussion groups and
- as the charging authority, identify priority infrastructure projects as set out in the place plans by September 2019 and seek to commission delivery in the most efficient way.

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Dog control and welfare task and finish group

Terms of reference

Introduction

The police and local authorities have a number of duties with regard to dog control and welfare. In many cases, both authorities share these duties and are required to work in partnership to meet them.

- The Dogs Act 1871 a magistrate's court to order a dog to be destroyed, or to order the owner to keep the dog under proper control.
- The Dangerous Dogs Act 1991 (amended in 1997) makes it illegal to own certain breeds of dog without a court-issued exemption.
- The Anti-social Behaviour, Crime and Policing Act 2014 provides both police and local authorities powers to tackle anti-social behaviour pertaining to dogs, such as dog fouling, dogs causing a nuisance and owner who fail to control their dogs.
- The Microchipping of Dogs Regulations 2014 requires owner to microchip their dogs.

This task and finish group will consider:

- How Shropshire Council tackles nuisance caused by dogs, such as dog fouling and attacks by dogs
- How Shropshire Council works with West Mercia Police to tackle more serious issues of dog attacks.
- How Shropshire Council manages stray dogs.

The task and finish group will carry out its work across two sessions, reporting its recommendations to the Performance Management Scrutiny Committee.

Session 1

What's happening in Shropshire?

- Dog attacks
- Dog fouling
- Stray dog

How well do we tackle these issues?

Session 2

Discussion and recommendations

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<u>Committee</u>	<u>Public</u>
Performance Management Scrutiny Committee	
17 th July 2019	

Overview and Scrutiny Work Programme 2019 – 2020

Responsible officer

Tom Dodds, Statutory Scrutiny Officer

tom.dodds@shropshire.gov.uk

[01743 258518](tel:01743258518)

1.0 Summary

1.1 This paper presents Overview and Scrutiny's proposed work programme for the year ahead. The committees have based their programmes on topics from Shropshire Council's Strategic Action Plan. Committees will also

- scrutinise thematic priorities
- respond to emerging issues and
- follow up on previous work.

2.0 Recommendations

2.1 Overview and scrutiny members to:

- confirm the proposed work programme attached as **appendices 1 and 2**
- suggest changes to the work programme
- recommend other topics to consider
- agree lead committees for topics relevant to more than one committee and
- approve proposed joint working.

3.0 Background

3.1 Overview and Scrutiny's committees base this work programme on topics from Shropshire Council's Strategic Action Plan. They also

- scrutinise thematic priorities
- respond to emerging issues
- follow up on previous work
- carry out cross-committee work through task and finish groups.

3.2 The current work programme is attached as **appendix 1**.

3.3 To carry out cross-committee work, or look at topics in more depth, overview and scrutiny committees set up task and finish groups. These groups consist of

members drawn from overview and scrutiny committees, which meet outside of the usual scheduled committee meetings. These groups then report their findings and recommendations to overview and scrutiny committees for approval. The current list of ongoing task and finish group meetings is included in this report as **appendix 2**.

4.0 Next steps

- 4.1 Overview and scrutiny updates this report on an ongoing basis and presents it to each overview and scrutiny committee. This will allow members the opportunity to contribute to its development at each committee meeting.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)
None
Cabinet Member (Portfolio Holder) All
Local Member All
Appendices Overview and scrutiny work programme Overview and scrutiny task and finish groups

Appendix 1
Overview and Scrutiny work programme 2018 to 2019

Performance Management Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Asset management strategy	<ul style="list-style-type: none"> • To receive an update on work to produce an updated asset management strategy. 	Committee overview report and presentation	Director of Place	Shropshire Council makes best use of its assets, in line with its corporate objectives.	10 July 2019
Dog welfare task and finish group	<ul style="list-style-type: none"> • To scrutinise how the local authority tackles <ul style="list-style-type: none"> ○ dog fouling ○ dog attacks ○ stray dogs ○ licenced dog breeding 	Terms of reference	Committee chair	Shropshire Council minimises dog fouling and dog attacks	10 July 2019
Update of roadworks and street works task and finish group	<ul style="list-style-type: none"> • To scrutinise progress against the recommendations of the roadworks and street works task and finish group 	committee overview report	Highways, Transport and Environment Commissioning Manager	Greater public satisfaction with the process of carrying out roadworks and street works.	September 2019

Performance Management Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Corporate Peer Challenge Report and Action Plan	<ul style="list-style-type: none"> Identify the priorities for action emerging from the recent corporate peer challenge. Scrutinise the council's progress in implementing the report action plan. 	corporate peer challenge report and action plan and progress report	Chief Executive	Shropshire Council is making good progress in implementing the peer challenge action plan.	TBA
Corporate Peer Challenge Report and Action Plan – exception report	<ul style="list-style-type: none"> Scrutinise progress against the action plan. Identify areas for development and make recommendations for improvement. 	action plan update report	Chief Executive	Assurance that the council is making progress in developing its action plan.	TBA

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Communities Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Public rights of way	<ul style="list-style-type: none"> Analyse the service's future maintenance obligations Scrutinise the service's proposals for future income generation. 	<p>presentation to committee</p> <p>Great Outdoors Strategy</p>	Shropshire Great Outdoors team	Service is adequately supported so that it is effective in maintaining public rights of way.	22 July 2019

Communities Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Youth work task and finish group – chair’s update	<ul style="list-style-type: none"> To receive a verbal update of the group’s work from the chair. 				22 July 2019
Engaging Diverse Communities	<ul style="list-style-type: none"> To research and evaluate different models of engaging communities To seek feedback from communities, Voluntary Community and Social Enterprises and Town and Parish Councils on their views of effective engagement that reaches all areas of communities To identify where Shropshire Council reaches into households e.g. Council Tax emails or paper bills, and what opportunities exist to share messages or signpost to messages To learn from other similar councils and from neighbouring councils in Wales about their approaches to engaging communities and their learning To identify a preferred model for Shropshire Council To recommend a framework for 		Director of Place		From 22 July 2019

Communities Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
	engaging communities based on evidence of what works and is best for Shropshire.				
Digital Transformation Programme	<ul style="list-style-type: none"> Understand how the programme is improving the council's service to its customers. 	Committee overview report	Technology and Communications Manager		16 Sep 2019
Food poverty	<ul style="list-style-type: none"> To receive a briefing on the nature of food poverty in Shropshire. To understand the dimensions of food poverty, including the cost of food and access to fresh food. To scrutinise how the council works with its partners to tackle food poverty. 	Committee overview report	Director of Place	Shropshire Council is better placed to work with partners to tackle food poverty.	16 Sep 2019

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Future topics for consideration:

- Rural strategy

Health and Social Care Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
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Health and Social Care Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Ambulance services (with pre-meeting briefing session)	<ul style="list-style-type: none"> Understand how the service handles the most serious calls and the service's heaviest users. Scrutinise how the service uses response times to deliver an effective service. Provide feedback on a planned visit to the West Midlands Ambulance Service 	<p>Map of public defibrillators in Shropshire</p> <p>directory of ownership and maintenance</p> <p>WMAS performance data and quality accounts</p> <p>Future Fit travel and transport analysis</p>	Shropshire Clinical Commissioning Group	Ensure that Shropshire residents receive a responsive and effective ambulance service.	20 May 2019
Shropshire Adults Board Annual Report	<ul style="list-style-type: none"> Provide an overview of the Safeguarding Adults Board's work during the previous year. Scrutinise changes to governance arrangements for the Safeguarding Children Board and Safeguarding Adults Board. 	Shropshire Safeguarding Adults Board Annual Report	Independent Chair, Safeguarding Adults Board	Contribute to developing governance arrangements for safeguarding in Shropshire.	20 May 2019

Health and Social Care Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Regulatory services	<ul style="list-style-type: none"> Understand how the council's regulatory services contribute to the health and wellbeing of Shropshire's communities 	<p>committee overview report</p> <p>presentation to committee</p>	Director of Public Health		15 July 2019
Review of 111 commissioning	<ul style="list-style-type: none"> Scrutinise progress in delivering the new arrangements for 111 services in Shropshire. Understand how cross-border arrangements are working. 	<p>committee overview report</p> <p>presentation to committee</p>	Shropshire Clinical Commissioning Group	Provide assurance that new arrangements are working well.	Sept 2019
Delivering Public Health Outcomes	<ul style="list-style-type: none"> To understand how the Public Health outcomes are being delivered 	<p>committee overview report</p> <p>presentation to committee</p>	Director of Public Health		Sept 2019
Better Care and Improved Better Care funds	<ul style="list-style-type: none"> Consider the Improved Better Care Fund and its implications for Shropshire people. Understand the outcomes of the fund and whether these have been achieved. 	<p>committee overview report</p> <p>presentation to committee</p>	Director, Adult Services	Ensure good outcomes of the funds.	POSTPONED until ongoing funding situation is confirmed.

Health and Social Care Scrutiny Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Mental Health	Understand the level of funding and the services that are commissioned in Shropshire and for Shropshire people, and the plans for the future.				
Keeping Adults Safe in Shropshire Board Report	To receive the report and identify any topics for further consideration. To meet jointly with People Overview				Nov?

Potential future topics

- ASC Market Stewardship – Residential, Nursing and EMI
- Homelessness
- Community Catalysts including TRIBE – Micro commissioning
- Recommissioning of Equipment Services – involvement in the developing contract following commissioning
- Shropshire’s STP

Joint HOSC topics

- Be 4 U (CAMHS) - Strategic Leadership
- Future Fit monitoring progress and impact
- Midwife Led Unit Review – including on the ground delivery in communities
- Cardiology
- Boarding at SaTH

- STP – scope, delivery plans and what will be transformed - have a specific single topic meeting on Care Closer to Home with STP leadership group – real planning (what will be different in the future)
- Update on Future Community Learning Disabilities Health Facilities
- Chronic Pain Services – Areas of frailty in the system – Chronic Pain Services, Primary Care Provision
- CCG Merger

People Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Warmer Homes	<ul style="list-style-type: none"> • To receive proposals for pilot projects to reduce fuel poverty in Shropshire 	Background report and presentation	Director, Adult Services	Reduced fuel poverty in Shropshire	17 July 2019
Social worker recruitment and retention	<ul style="list-style-type: none"> • Scrutinise the council's work to recruit and retain social workers. 	Background report and presentation	Director, Children's Services	Shropshire Council recruits and retains well-trained social workers.	17 July 2019
School improvement	<ul style="list-style-type: none"> • Scrutinise the impact of changes to Shropshire Council's education improvement service. 	overview report presentation	Director, Children's Services	Monitor the impact of changes to the service and make any recommendations for change.	17 July 2019

People Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
County Lines	<ul style="list-style-type: none"> Understand how the police and local authority work together to tackle child criminal exploitation. 	overview report presentation	Director, Adult Services	Children and vulnerable adults are protected from criminal exploitation.	18 Sep 2019
Empty Homes	<ul style="list-style-type: none"> Further scrutinise work to minimise the number of empty homes in Shropshire. 	Presentation and overview report	Portfolio Holder for regulatory services	Provide assurance that the council minimises the number of empty homes in Shropshire, and mitigates the impact of any homes that remain empty.	9 Oct 2019
Children's services performance dashboard	<ul style="list-style-type: none"> Scrutinise safeguarding and early help performance. Identify any specific patterns or changes that need to be looked at in detail. 	overview report presentation	Director, Children's Services	Ensure that Shropshire Council is targeting support where needed to improve safeguarding.	9 Oct 2019
Residential care for looked after children	<ul style="list-style-type: none"> To receive a verbal update on the local authority's development of its residential care for its looked after children. 	overview report presentation	Fostering and adoption manager		9 Oct 2019

People Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
Homepoint		overview report presentation	Director, Adult Services		20 Nov 2019
SEND inspection preparation	<ul style="list-style-type: none"> Scrutinise preparations for future inspection of services for SEND children. 	Background report and presentation	Director, Children's Services	Ensure that the council has made good preparations for any future service inspection.	20 Nov 2019

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Future topics for consideration include:

- Drug and alcohol services for young people: To scrutinise the provision of drug and alcohol support services for young people.
- Short breaks for respite care
- Post-16 transport assistance

Place Overview Committee

Topic	Intended outcomes or objectives	What output is required?	Who needs to be heard from?	Expected impact or added value	Work date
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Place Overview Committee

North West Relief Road	<ul style="list-style-type: none"> Scrutinise the proposed governance arrangements for the construction of the proposed Shrewsbury north-west relief road. 	Overview report	Highways, Transport and Environment Commissioning Manager	Governance arrangements for the project are robust and effectively support the project.	18 Jul 2019
Local Plan	<ul style="list-style-type: none"> Consider how the committee may scrutinise the draft Local Plan 	Verbal discussion	Planning Policy and Strategy Manager	The committee considers the Local Plan in a way that adds value to its production.	18 Jul 2019
Review of policy on signs, boards and banners	<ul style="list-style-type: none"> To scrutinise a planned consultation on A boards and its findings To make recommendations on future policy in light of any consultation findings. 	Overview report	Highways, Transport and Environment Commissioning Manager	The policies balance the needs for businesses to advertise their businesses with maximising footpath accessibility.	18 Jul 2019
Support for small and medium enterprises	<ul style="list-style-type: none"> Understand how the local authority aligns its services to support small and medium enterprises looking to set up or locate to Shropshire, following a recommendation from the committee in November 2018. 	Overview report	Head of Economic Growth	Provide recommendations to strengthen the council's support for small and medium enterprises.	18 Jul 2019

Place Overview Committee

Highways winter service plan	<ul style="list-style-type: none"> Understand the lesson learned from the previous winter maintenance plan. Scrutinise planning for the winter period 2019-2020. 	overview report presentation	Highways, Transport and Environment Commissioning Manager	Contribute to development of a winter service plan that ensure safe highways and protects vulnerable people.	18 Jul 2019
WSP and Kier annual reports	<ul style="list-style-type: none"> Scrutinise performance of our highways delivery partnerships 	Annual report	Highways, Transport and Environment Commissioning Manager		5 Sep 2019
Local Economic Partnership	<ul style="list-style-type: none"> Scrutinise the council's relationship with the local economic partnership 	Overview report	Head of Economic Growth		5 Sep 2019
Local Transport Plan	<ul style="list-style-type: none"> Consider the development of the new Local Transport Plan and how it relates to the delivery of the council's priorities. 	overview report presentation	Head of Commissioning	<p>Contribute to development of Local Transport Plan.</p> <p>Provide assurance that the plan contributes to housing and economic growth plans</p>	TBA

Place Overview Committee

Topics for consideration include:

- Rural exception site grants
- Local housing company
- Communicating Highways works and repairs (September 2019)

Appendix 2
Current and proposed task and finish groups

Title	Objectives	Next reporting
Financial Strategy and Innovation and Income Generation	<ul style="list-style-type: none"> • To understand the process and activity stages for developing the Financial Strategy 2018/19 to 2022/23 and how these translate into the Council's annual budgets • To consider and scrutinise the proposals and emerging plans for the whole Financial Strategy and 2019/20 budget, including how they align to the four pillars. This will be through their development and their implementation, in particular for innovation and raising income. • To consider the alignment of the Financial Strategy and the new Corporate Plan being developed autumn 2018. • To consider the recommendations and areas for action identified in the Corporate Peer Challenge report relating to the Financial Strategy, and how they are being addressed. • To consider the direct and indirect impacts, including risks, of 2019/20 Budget proposals on current services and customers. • To complete specific pieces of work to identify and work up alternatives to emerging plans, including the feasibility of any alternative proposals • Make evidence based recommendations in relation to plans and approaches for innovation and income generation, and alternative proposals for future budget setting. 	Performance Management Scrutiny Committee

Title	Objectives	Next reporting
Road casualty reduction	<ul style="list-style-type: none"> • Understand the nature of all road traffic collisions in Shropshire • Understand the impact of road traffic collisions • Understand feelings of safety when walking and cycling • Scrutinise how West Mercia Police and Shropshire Council work together to reduce road traffic collisions • Scrutinise different ways to reduce road traffic collisions, including 	Place Overview Committee July 2019
Community Transport	<ul style="list-style-type: none"> • To understand how community transport operates in Shropshire, and the demand for community transport services. • Identify how the community transport groups, the council, and other partners can work together to provide community transport to people in Shropshire who do not have access to public or private transport. 	Communities Overview Committee July 2019
Engaging Diverse Communities	<ul style="list-style-type: none"> • To review and propose the scope of Place Plans including their geography and subject areas • To propose options to ensure Place Plans are developed from the bottom-up • To understand how rural enterprise features in our procurement / commissioning processes. • To proposed opportunities to engage with Strategic Levels within the Council and partners in Place Planning • To engage with Town and Parish Councils on options to reset their relationship with Shropshire Council • To identify appropriate and effective mechanisms to communicate with and engage with diverse communities that can be used to inform co-design and collaboration on a range of matters • Make evidence based recommendations 	Communities Overview Committee TBA

Title	Objectives	Next reporting
Brexit	<ul style="list-style-type: none"> • To consider the information brought together to develop a view for Shropshire of the possible implications of BREXIT for the Shropshire economy and the achievement of the Economic Growth Strategy. • To identify, with the relevant officers, the key evidence and related requirements of what Shropshire would require from a future UK funding approach. • To make evidence based recommendations to Cabinet. 	Performance Management Scrutiny Committee July 2019
Section 106 and Community Infrastructure Levy	<ul style="list-style-type: none"> • To understand how Shropshire Council currently uses Section 106, CIL and NHB and the impact that this has had • To understand how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity • To learn from other places how they have used Section 106, CIL and NHB to enable or encourage projects or initiatives for economic growth and prosperity • To make evidence based recommendations on how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity 	Performance Management Scrutiny July 2019
Climate Change	<ul style="list-style-type: none"> • To review Shropshire Council's existing work to reduce its CO²e output. • To scrutinise existing council policy and practice and recommend policy changes that would support further carbon reduction. • To identify and evaluate opportunities to reduce spending and generate income by adopting low-carbon technology and practices. 	Place Overview Committee September 2019

Title	Objectives	Next reporting
Youth Work	<ul style="list-style-type: none"> • To understand different models of providing Youth Services in a place like Shropshire. • To review information and evidence of need and demand for youth work in Shropshire. • To engage with Town and Parish Councils and explore their thoughts on their role in youth work. • To identify opportunities to lever in additional resources to deliver youth work • To identify how the impact of youth work should be measured and reported • To make evidence based recommendations on the options for youth work in Shropshire. 	Communities Overview Committee September 2019
Dog fouling and dangerous dogs	<ul style="list-style-type: none"> • 	

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